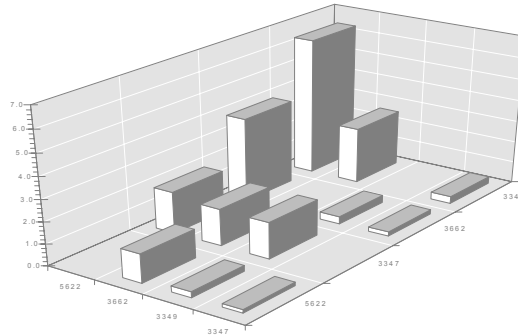


# EURO XVI



## MARKET SHARE MODELS FOR CONSUMER GOODS

**Isabel Hall Themido**

CESUR – IST

Universidade Técnica de Lisboa

Av. Rovisco Pais

1096 LISBOA CODEX

Email: [ithemido@civil18.civil.ist.utl.pt](mailto:ithemido@civil18.civil.ist.utl.pt)

**Armando B. Mendes**

Universidade dos Açores,

R. da Mãe de Deus

9500 PONTA DELGADA

Email: [amendes@alf.uac.pt](mailto:amendes@alf.uac.pt)

Brussels, July 2002

# ⇒ MARKET SHARE MODELS FOR CONSUMER GOODS

## ABSTRACT

- \* Market share models
  - “classical“;
  - attraction;
- \* Relative marketing variables;
- \* Expressions for direct and cross elasticities;
- \* Are direct elasticities robust?
- \* Case study:
  - Compare alternative market share models;
  - Compare alternative relative marketing variables;
  - Compare elasticities obtained by alternative market share models and relative marketing variables.

## ⇒ MARKET SHARE ELASTICITIES

Direct:

$$e_{ik} = \frac{\partial m_i}{\partial X_{ik}} \cdot \frac{X_{ik}}{m_i}$$

Cross:

$$e_{ijk} = \frac{\partial m_i}{\partial X_{jk}} \times \frac{X_{jk}}{m_i}$$

**where:**

$e_{ik}$  = direct elasticity of brand  $i$  with respect to marketing variable  $X_{ik}$ ;

$e_{ijk}$  = cross elasticity of brand  $i$  with respect to marketing variable  $X_{jk}$ ;

$m_i$  = market share of brand  $i$ ;

$X_{ik}$  = marketing variable  $k$  for brand  $i$ ;

## ⇒ MARKET SHARE: “CLASSICAL MODELS”

Linear Model:

$$m_i = \alpha_i + \sum_k \beta_{ik} \cdot X_{ik}$$

Multiplicative Model:

$$m_i = \alpha_i \cdot \prod_k X_{ik}^{\beta_{ik}}$$

Exponential Model:

$$m_i = \exp(\alpha_i + \sum_k \beta_{ik} \cdot X_{ik})$$

$$\sum m_i = ? (\approx 1)$$

## ⇒ MARKET SHARE: ATTRACTION MODELS

Multiplicative Competitive Interaction Model (MCI):

$$m_i = \frac{\alpha_i \cdot \prod_k X_{ik}^{\beta_{ik}}}{\sum_{j=1}^n \left( \alpha_j \cdot \prod_k X_{jk}^{\beta_{jk}} \right)}$$

MultiNomial Logit Model (MNL):

$$m_i = \frac{\exp(\alpha_i + \sum_k \beta_{ik} \cdot X_{ik})}{\sum_{j=1}^n \left( \exp(\alpha_j + \sum_k \beta_{jk} \cdot X_{jk}) \right)}$$

$$\sum m_i = 1$$

## ⇒ RELATIVE MARKETING VARIABLES

$$X_{ik}^* = \frac{X_{ik}}{\frac{1}{n} \sum_{l=1}^n X_{lk}} \quad (1) \text{ Non-weighted average}$$

$$X_{ik}^* = \frac{X_{ik}}{\sum_{l=1}^n m_l \cdot X_{lk}} \quad (2) \text{ Weighted average}$$

$$X_{ik}^* = \frac{X_{ik}}{\sqrt[n]{\prod_l X_{lk}}} \quad (3) \text{ Geometric mean}$$

$$X_{ik}^* = X_{ik} - \frac{1}{n} \sum_l X_{lk} \quad (4) \text{ Difference to mean}$$

# ⇒ DIRECT ELASTICITIES COMPLETE REFERENCE

Market Share Models				
Linear	Multiplica.	Exponent.	MCI	MNL
Comom fraction				
$\beta_{ik} \cdot X_{ik}^* / m_i \cdot \textcircled{1}$	$\beta_{ik} \cdot \textcircled{1}$	$\beta_{ik} \cdot X_{ik}^* \cdot \textcircled{1}$	$\beta_{ik} \cdot (1 - m_i) \cdot \textcircled{1} + \sum_{l \neq i} \beta_{lk} \cdot m_l \cdot \textcircled{2}$	$\beta_{ik} \cdot X_{ik}^* \cdot (1 - m_i) \cdot \textcircled{1} + \sum_{l \neq i} \beta_{lk} \cdot m_l \cdot X_{lk}^* \cdot \textcircled{2}$

## Non-relative variable

$$\textcircled{1} = 1$$

$$\textcircled{2} = 0$$

### (1) Non-weighted average

$$\textcircled{1} = 1 - X_{ik}^* / n$$

$$\textcircled{2} = X_{ik}^* / n$$

### (2) Weighted average

$$\textcircled{1} = 1$$

$$\textcircled{2} = X_{lk}^* \cdot X_{ik} / X_{lk} \cdot m_i' / (1 - m_i')$$

### (3) Geometric mean

$$\textcircled{1} = (n - 1) / n$$

$$\textcircled{2} = 1 / n$$

### (4) Difference to mean

$$\textcircled{1} = (n - 1) / n \cdot X_{ik}' / X_{ik}^*$$

$$\textcircled{2} = 1 / n \cdot X_{ik}' / X_{lk}^*$$

Note: for non-relative variables  $X_{ik}$  substitutes  $X_{ik}^*$ .

## ⇒ DIRECT ELASTICITIES

*Non-relative variable*

*Relative variable (2)*

Linear Model:

$$e_{ik} = \beta_{ik} \cdot X_{ik} / m_i$$

- \* varies directly with marketing variables;

$$e_{ik} = \beta_{ik} \cdot X_{ik}^* \cdot (1 - m'_i \cdot X_{ik}^*) / m_i$$

- \* mixed variation with marketing variables;

Multiplicative Model:

$$e_{ik} = \beta_{ik}$$

- \* time invariable;
- \* market share invariable;

$$e_{ik} = \beta_{ik} \cdot (1 - m'_i \cdot X_{ik}^*)$$

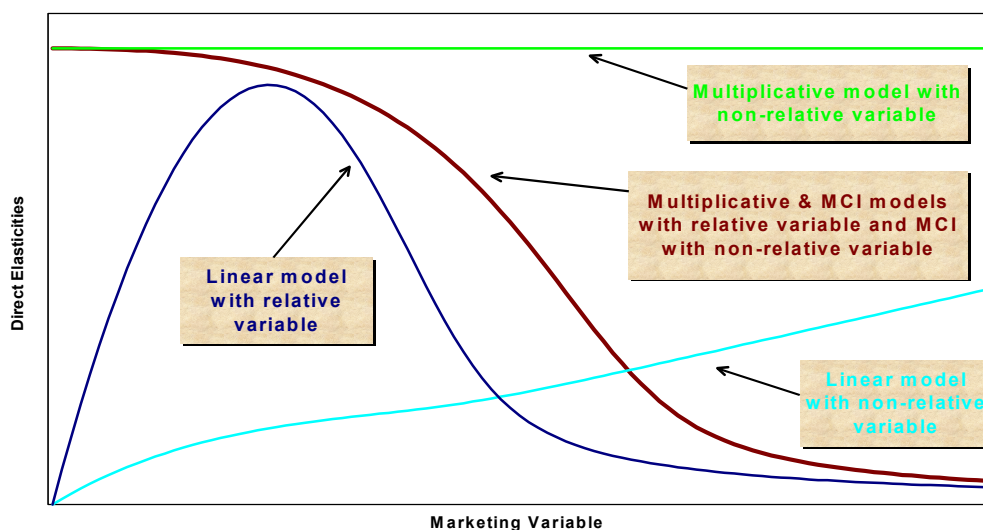
- \* decreases with marketing variables;

MCI Model:

$$e_{ik} = \beta_{ik} \cdot (1 - m_i)$$

$$e_{ik} = \beta_{ik} \cdot (1 - m_i) \cdot (1 - m'_i \cdot X_{ik}^*) + \sum_{l \neq i} \beta_{lk} \cdot m_l \cdot m'_i \cdot X_{ik}^*$$

- \* decreases with marketing variables of brand  $i$ ;



# ⇒ CROSS ELASTICITIES COMPLETE REFERENCE

Market Share Models				
Linear	Multiplica.	Exponent.	MCI	MNL
Comom fraction				
$-\beta_{ik} \cdot X_{ik}^* / m_i \cdot \textcircled{1}$	$-\beta_{ik} \cdot \textcircled{1}$	$-\beta_{ik} \cdot X_{ik}^* \cdot \textcircled{1}$	$-\beta_{jk} \cdot m_j \cdot \textcircled{1} + \sum_{l \neq j} \beta_{lk} \cdot (m_l \cdot \delta_{il}) \cdot \textcircled{2}$	$-\beta_{jk} \cdot X_{jk}^* \cdot m_j \cdot \textcircled{1} + \sum_{l \neq j} \beta_{lk} \cdot (m_l \cdot \delta_{il}) \cdot X_{lk}^* \cdot \textcircled{2}$

## Non-relative variable

$$\textcircled{1} = 1$$

$$\textcircled{1} = 1 \quad \textcircled{2} = 0$$

### (1) Non-weighted average

$$\textcircled{1} = X_{jk}^* / n$$

$$\textcircled{1} = 1 - X_{jk}^* / n \quad \textcircled{2} = X_{jk}^* / n$$

### (2) Weighted average

$$\textcircled{1} = X_{jk}^* \cdot m_j'$$

$$\textcircled{1} = 1 - m_j' \cdot X_{jk}^* \quad \textcircled{2} = X_{jk}^* \cdot m_j'$$

### (3) Geometric mean

$$\textcircled{1} = 1/n$$

$$\textcircled{1} = (n-1)/n \quad \textcircled{2} = 1/n$$

### (4) Difference to mean

$$\textcircled{1} = 1/n \cdot X_{jk} / X_{ik}^*$$

$$\textcircled{1} = (n-1)/n \cdot X_{jk} / X_{jk}^* \quad \textcircled{2} = 1/n \cdot X_{jk} / X_{lk}^*$$

Note: for non-relative variables  $X_{ik}$  substitutes  $X_{ik}^*$ .

## ⇒ CROSS ELASTICITIES

*Non-relative variable*

*Relative variable (2)*

Linear Model:

$$e_{ijk} = -\beta_{ik} \cdot X_{ik} / m_i$$

- \* invariable with brand  $j$ ;
- \* increases with share and brand  $i$  marketing variables;

$$e_{ijk} = -\beta_{ik} \cdot X_{ik}^* \cdot X_{jk}^* \cdot m'_j / m_i$$

- \* decreases with brand  $j$  variables;
- \* increases with share and decreases with brand  $i$  marketing variables;

Multiplicative Model:

$$e_{ijk} = -\beta_{ik}$$

- \* time invariable;
- \* invariable with brand  $j$ ;

$$e_{ijk} = -\beta_{ik} \cdot X_{jk}^* \cdot m'_j$$

- \* decreases with brand  $j$  variables;

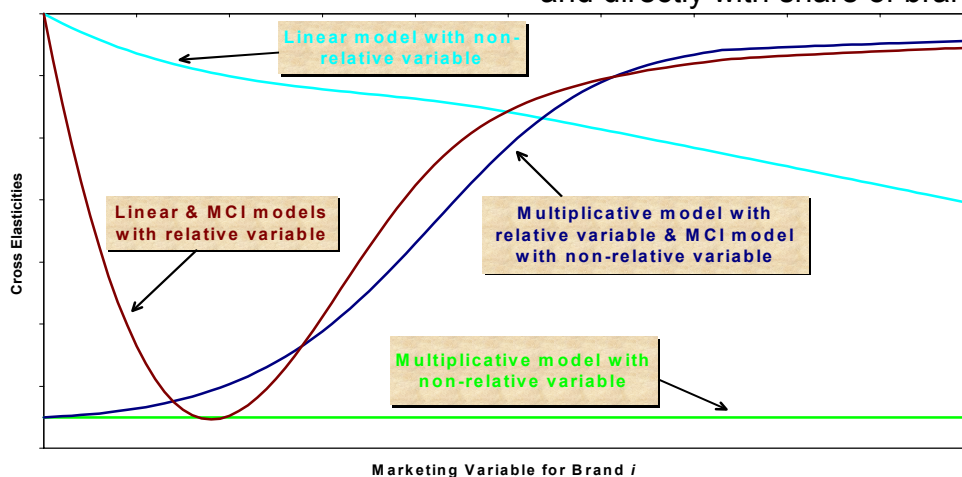
MCI Model:

$$e_{ijk} = -\beta_{ik} \cdot m_j$$

- \* decreases with brand  $j$  share;

$$e_{ijk} = -\beta_{jk} \cdot m_j \cdot (1 - m'_j \cdot X_{jk}^*) + \beta_{ik} \cdot (m_i - 1) \cdot m'_j \cdot X_{ik}^* \cdot X_{jk}^* + \sum_{l \neq i, j} \beta_{lk} \cdot m_l \cdot m'_j \cdot X_{lk}^* \cdot X_{jk}^*$$

- \* varies directly with marketing variables of brand  $j$  and brand  $i$ ;
- \* varies inversely with share of brand  $j$  and directly with share of brand  $i$ ;

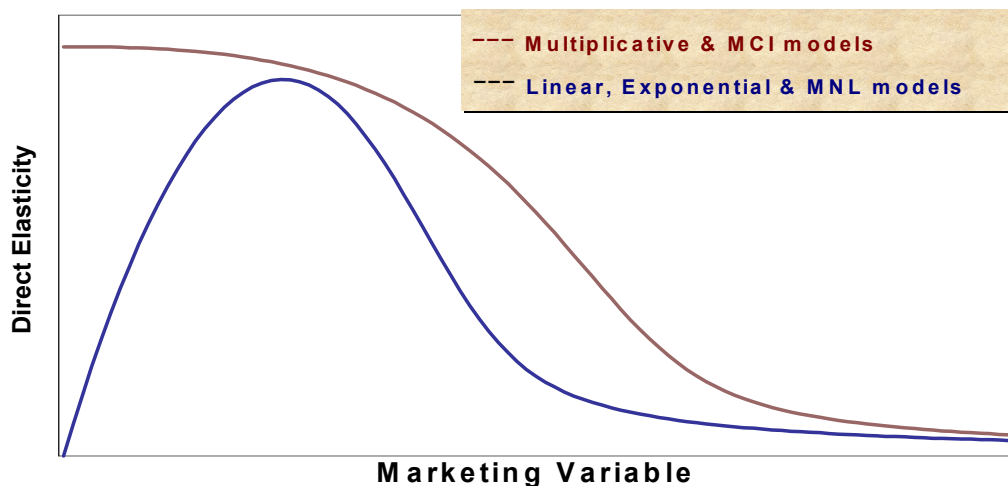


## ⇒ ARE DIRECT ELASTICITIES ROBUST?

Legend: a)  $\lim_{m_i \rightarrow 1} e_{ik}$       b)  $\lim_{X_{ik} \rightarrow \pm\infty} e_{ik}$

	Market Share Models				
	Linear	Multiplica.	Exponent.	MCI	MNL
Non- relative	a) = $\beta_{ik} \cdot X_{ik}$ b) = 1	a) = $\beta_{ik}$ b) = $\beta_{ik}$	a) = $\beta_{ik} \cdot X_{ik}$ b) = $\pm\infty$	a) = 0 b) = 0	a) = 0 b) = 0
equation (1)	a) = $\beta_{ik} \cdot X_{ik}^* \cdot (1 - X_{ik}^*/n)$ b) = 0	a) = $\beta_{ik} \cdot (1 - X_{ik}^*/n)$ b) = 0	a) = $\beta_{ik} \cdot X_{ik}^* \cdot (1 - X_{ik}^*/n)$ b) = 0	a) = 0 b) = 0	a) = 0 b) = 0
equation (2)	a) = 0 b) = 0	a) = 0 b) = 0	a) = 0 b) = 0	a) = 0 b) = 0	a) = 0 b) = 0
equation (3)	a) = $\beta_{ik} \cdot X_{ik}^* \cdot (n-1)/n$ b) = $(n-1)/n$	a) = $\beta_{ik} \cdot (n-1)/n$ b) = $\beta_{ik} \cdot (n-1)/n$	a) = $\beta_{ik} \cdot X_{ik}^* \cdot (n-1)/n$ b) = $\pm\infty$	a) = 0 b) = 0	a) = 0 b) = 0
equation (4)	a) = $\beta_{ik} \cdot X_{ik} \cdot (n-1)/n$ b) = 1	a) = $\beta_{ik} \cdot X_{ik} / X_{ik}^* \cdot (n-1)/n$ b) = $\beta_{ik}$	a) = $\beta_{ik} \cdot X_{ik} \cdot (n-1)/n$ b) = $\pm\infty$	a) = 0 b) = 0	a) = 0 b) = 0

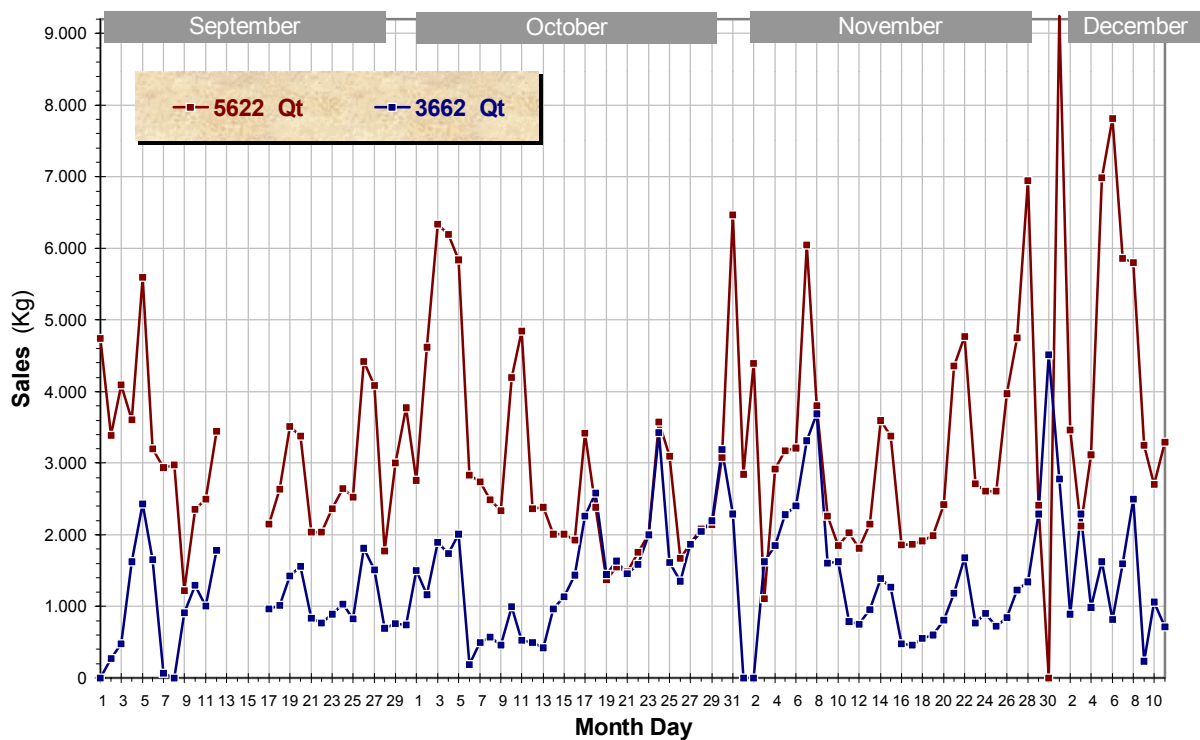
## ⇒ BEHAVIOUR OF ROBUST MODELS



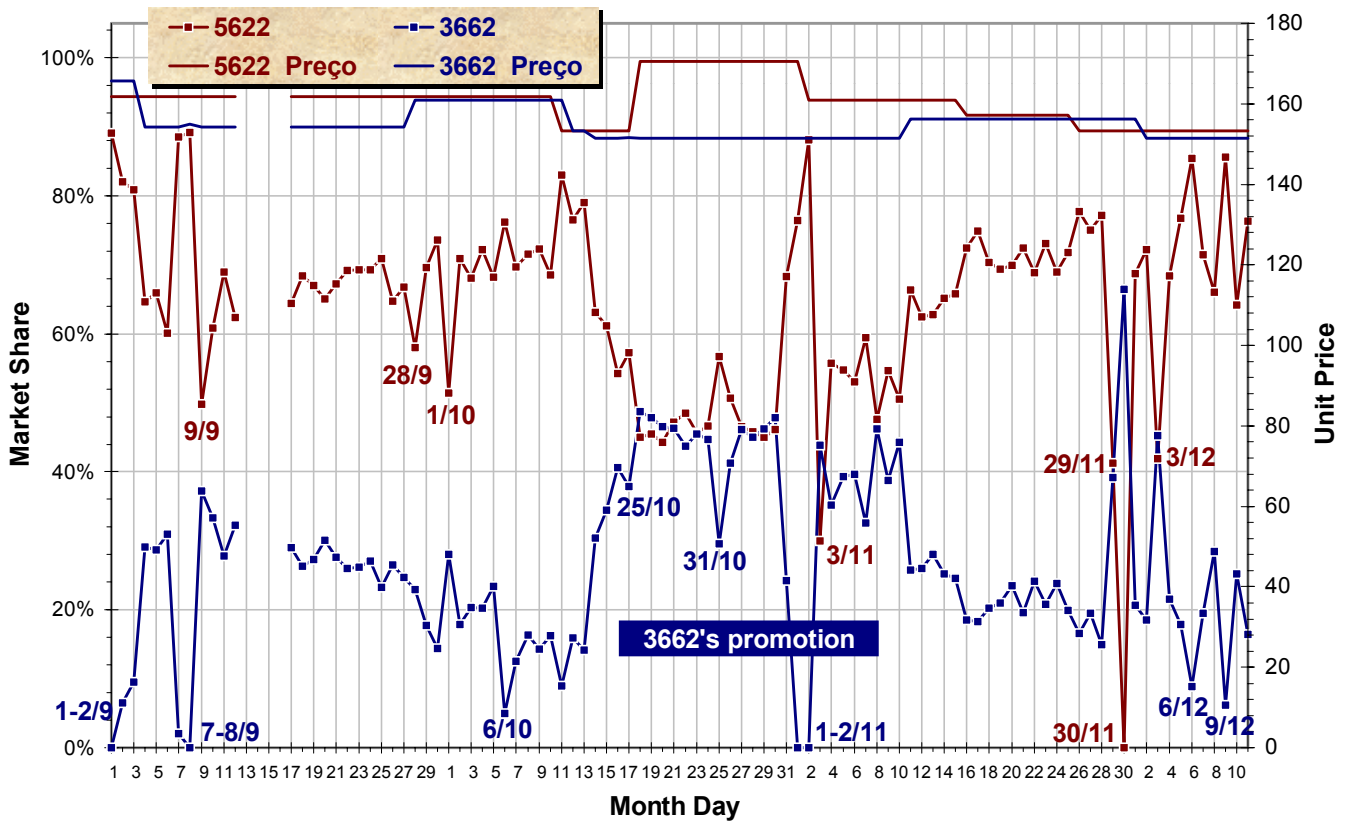
## ⇒ THE RICE FAMILY:

Code	Type	Brand	Quantity	Mean share
5622	Rice Extra Long	Saludães	1 Kg	63%
3662	Rice Extra Long	Malandrinho	1 Kg	28%
3349	Rice Carolino	Grão de Ouro	1 Kg	5%
3347	Rice Carolino	D. Ana	1 Kg	3%
5626	Rice Extra Long	Oriente	1 Kg	1%

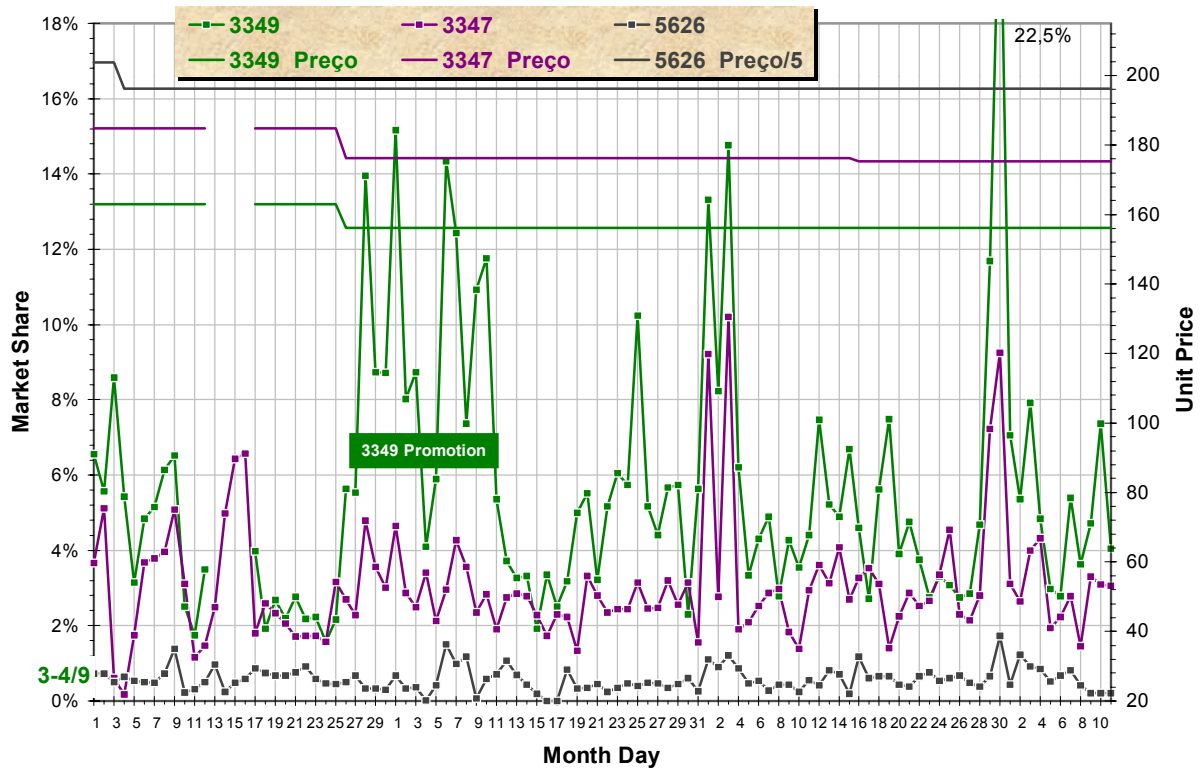
## ⇒ SALES FOR THE TWO MAJOR BRANDS



# ⇒ MARKET SHARE & PRICE SERIES MAJOR BRANDS



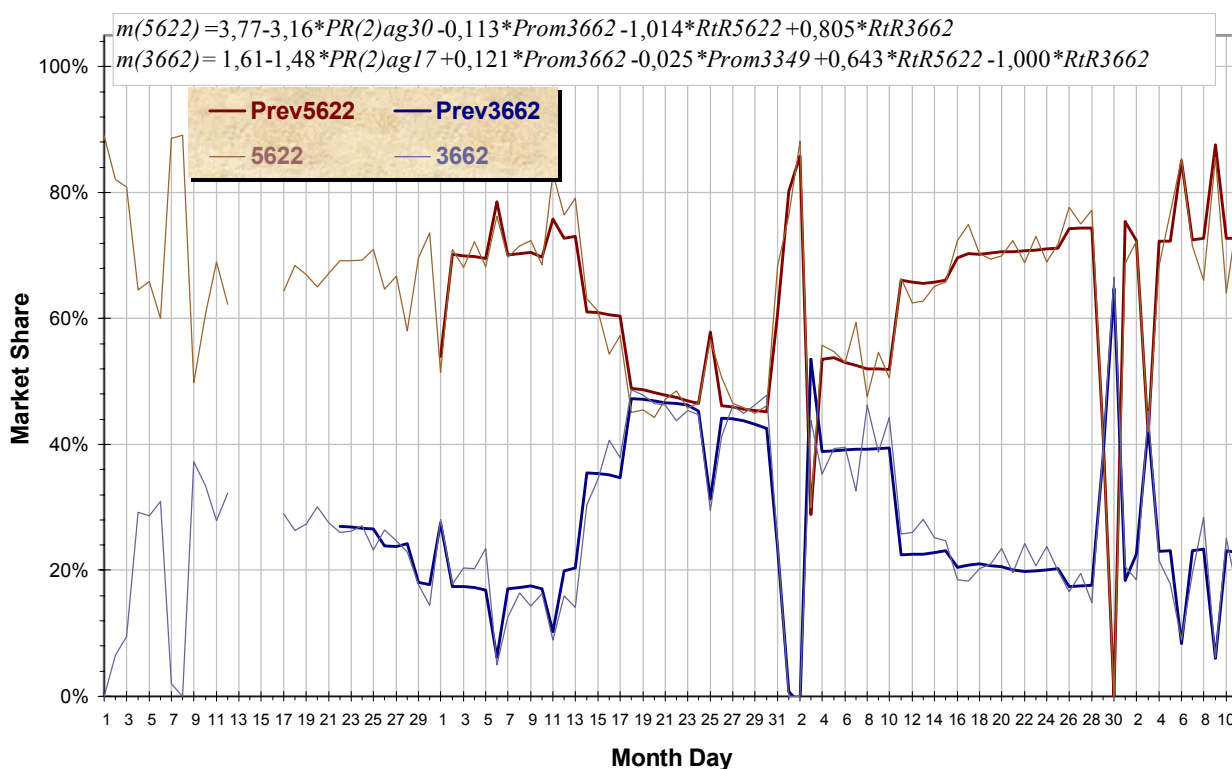
# MINOR BRANDS



# ⇒ QUALITY OF FIT FOR CLASSICAL MODELS

## ADJUSTED R<sup>2</sup> FOR MAJOR BRANDS

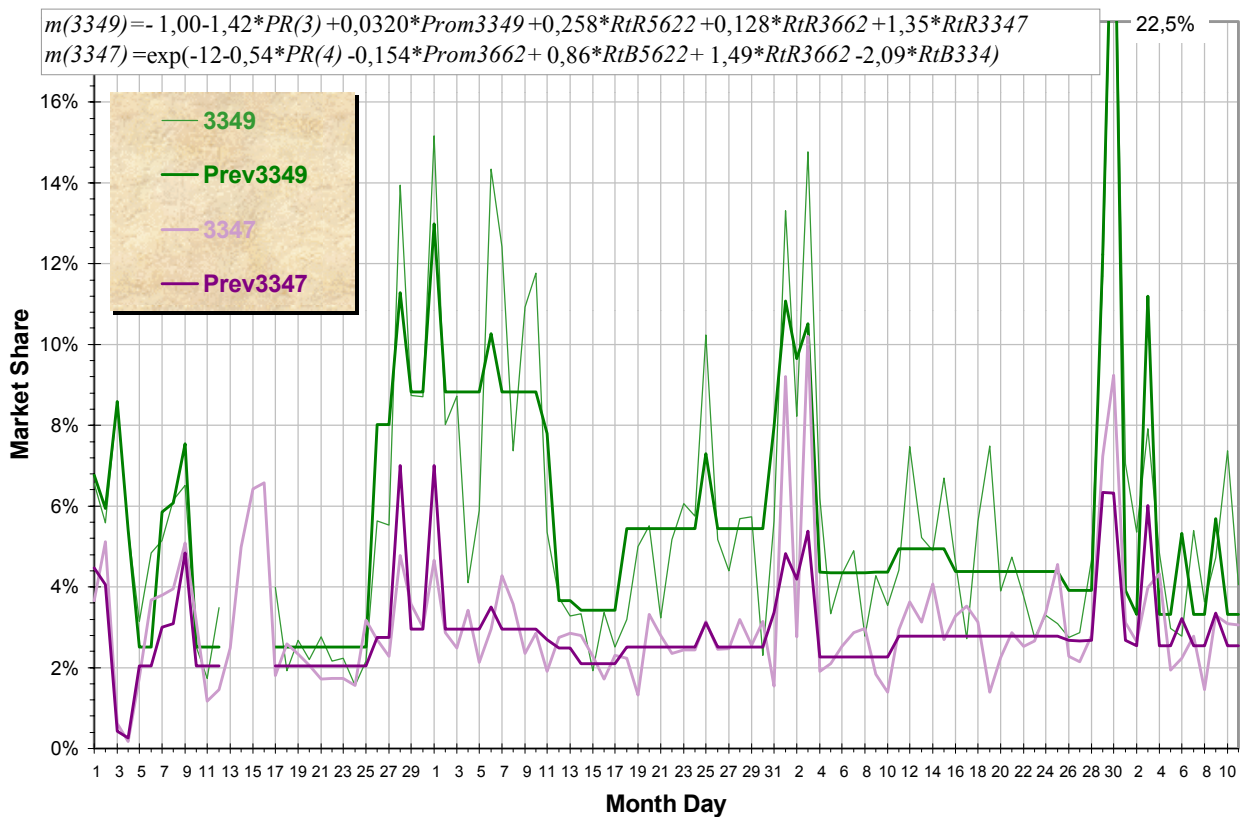
Explanatory Variable	Market Share Models	
	Linear	Multiplicative
<b>Brand 5622 - Rice Extra-Long Saludães</b>		
Non-relative	92,90%	91,70%
Equation (2)	<b>95,12%</b>	93,80%
<b>Brand 3662 - Rice Extra-Long Malandrinho</b>		
Non-relative	86,64%	79,78%
Equation (2)	<b>93,65%</b> √	87,03% √



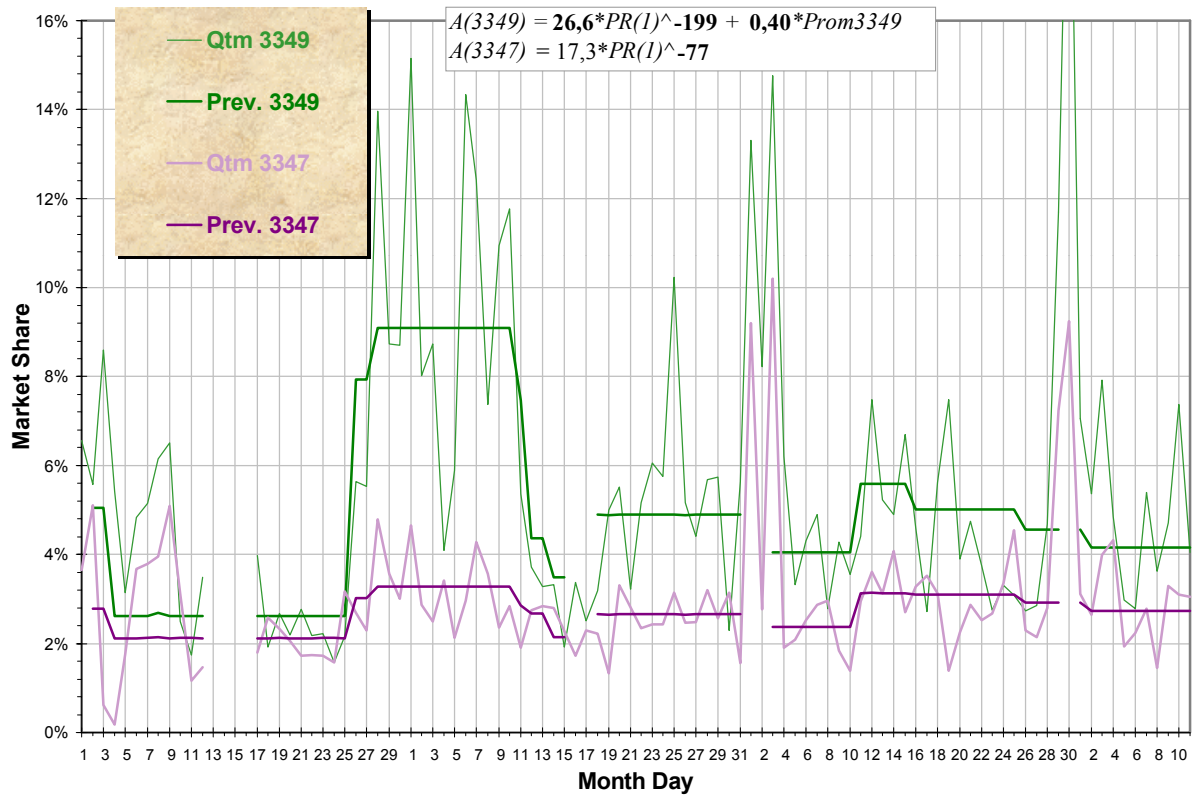
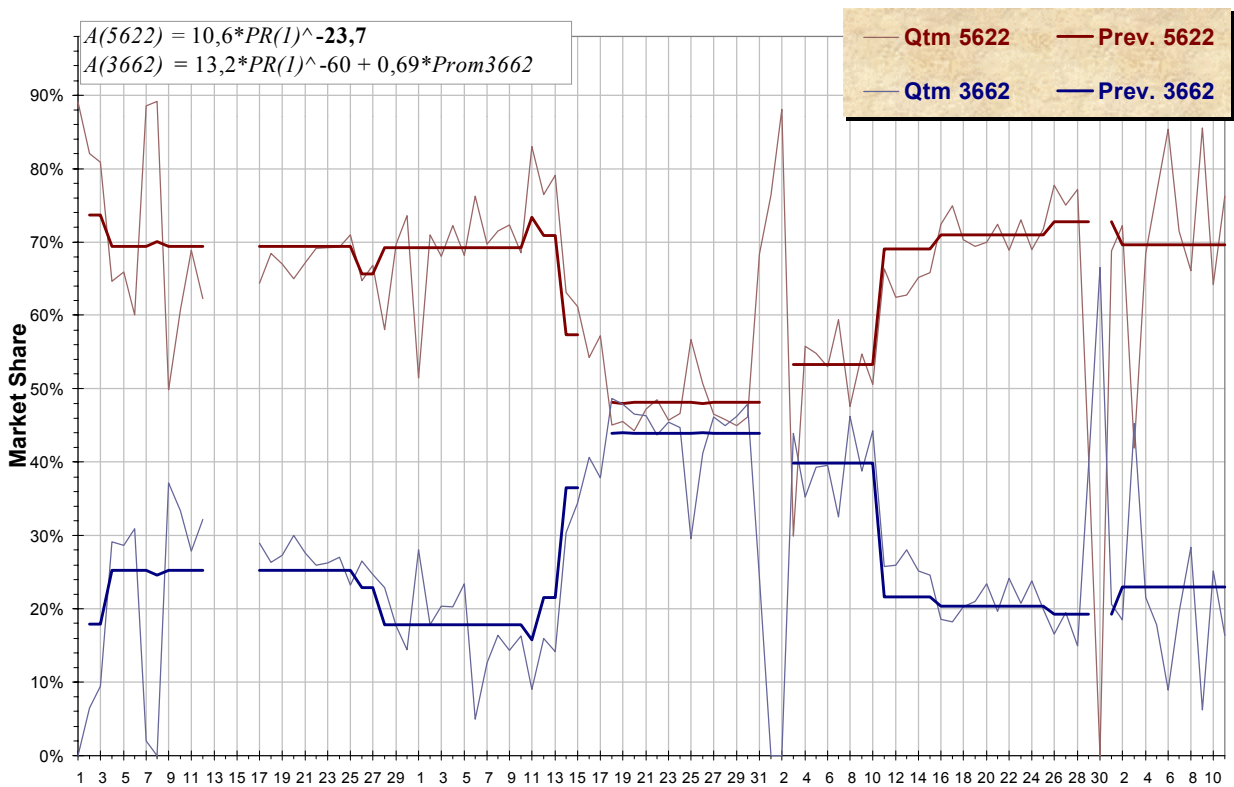
# ⇒ QUALITY OF FIT FOR CLASSICAL MODELS

## ADJUSTED R<sup>2</sup> FOR MINOR BRANDS

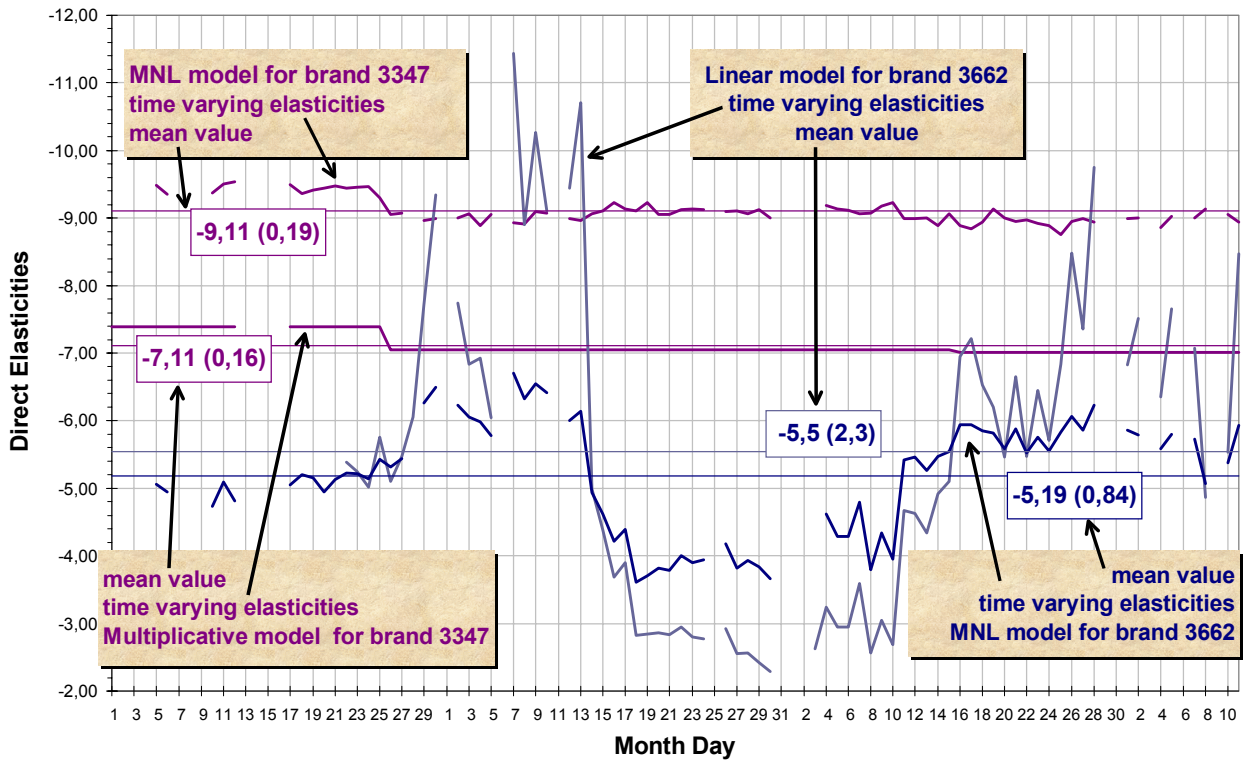
Explanatory Variable	Market Share Models	
	Linear	Multiplicative
<b>Brand 3349 - Rice Carolino Grão de Ouro</b>		
Non-relative	71,38%	59,76%
Equation (2)	<b>74,51%</b>	63,02%
<b>Brand 3347 - Rice Carolino D. Ana</b>		
Non-relative	<u>53,48%</u>	<u>59,66%</u>
Equation (2)	<u>53,98%</u>	<b>60,13%</b>



# ⇒ QUALITY OF FIT FOR ATTRACTION MODELS



# ⇒ TIME VARIATION OF DIRECT ELASTICITIES



## ⇒ COEFFICIENT OF VARIATION FOR DIRECT ELASTICITIES

$\hat{\epsilon}_{ik} \mid \sigma_{ik}/\hat{\epsilon}_{ik}$	Linear		Multiplicative		MNL		MCI	
	elasti.	c. v.	elasti.	c. v.	elasti.	c. v.	elasti.	c. v.
<b>brand 5622 - Rice Extra-Long Saludães</b>								
Non-relative	-1,8	0,12	-1,8	0,12	-1,4	0,26	----	
equation (2)	<b>-1,8</b>	<b>0,10</b>	-1,9	0,10	-2,7	0,25	-2,70	0,25
<b>brand 3662 - Rice Extra-Long Malandrinho</b>								
Non-relative	-4,7	0,19	-7,3	0,18	-5,7	0,26	----	
equation (2)	<b>-4,7</b>	<b>0,12</b>	-5,3	0,17	-5,9	0,23	-5,9	0,23
equation (3)	-4,6	0,12	-5,6	0,15	-4,7	0,27	-4,7	0,27
<b>brand 3349 - Rice Carolino Grão de Ouro</b>								
Non-relative	-6,4	0,36	-9,3	0,26	-14	0,15	----	
equation (2)	<b>-10</b>	<b>0,23</b>	-12	0,21	-14	0,17	-14	0,17
equation (3)	-14	0,20	-16	0,16	-20	0,16	-20	0,16
<b>brand 3347 - Rice Carolino D. Ana</b>								
Non-relative	-2,3	0,77	-3,2	0,52	-6,9	0,26	----	
equation (2)	-1,1	1,89	-2,3	0,77	-6,3	0,32	-6,3	0,32
equation (4)	-5,3	0,36	<b>-7,7</b>	<b>0,23</b>	-9,9	0,25	----	

## ⇒ DIRECT & CROSS ELASTICITIES

$e_{ij}$	$\Delta P_j$			
$\Delta m_i$	5622	3662	3349	3347
Classical Models				
5622	-1,8	1,32	0,28	0,16
3662	3,92	-4,7	0,35	0,20
3349	6,39	2,61	-14	0,33
3347	1,92	1,70	1,67	-7,7
Attraction Models : MNL with relative price				
5622	-1,3	1,72	0,76	-0,20
3662	1,91	-5,6	1,24	0,24
3349	4,08	3,99	-20	2,16
3347	2,21	2,40	1,54	-8,8
MNL with non-relative price				
<i>any brand</i>	2,86	2,27	0,70	0,17

## ⇒ COMPETITIVE MAP:

